

# FIELD OPERATING AGENCIES

**Air Force Agency for Modeling and Simulation, Orlando, Fla.:** Supports the development and use of the Realistic Global Battlespace for training, analysis, acquisition, test and evaluation, and operations. Implements Air Force, joint and DoD modeling and simulation policies, architectures and standards; supports corporate Air Force M&S planning, requirements and investment; facilitates the establishment, transition and integration of major M&S initiatives and programs; and shapes decision making, mission rehearsal and execution. <http://www.afams.af.mil>

**Air Force Audit Agency, Washington, D.C.:** Provides all levels of Air Force management with independent, objective and quality audit services that include: reviewing and promoting economy, effectiveness and efficiency of operations; evaluating programs and activities and assisting management in achieving intended results; assessing and improving Air Force fiduciary

stewardship and the accuracy of financial reporting. <https://www.afaa.hq.af.mil>

**Air Force Center for Environmental Excellence, Brooks City-Base, Texas:** Provides a full range of environmental and construction management services, including environmental restoration, pollution prevention, environmental compliance, natural and cultural resources conservation, housing/facility design and construction, and comprehensive planning. Manages the Air Force's premier environmental clearinghouse and research service, PROACT. Center of expertise for the Environmental Impact Analysis process as well as architecture, interior design, landscape architecture, medical facility design, construction management and military family housing privatization. <http://www/afcee/brooks.af.mil>

**Air Force Civil Engineer Support Agency, Tyndall AFB, Fla.:** Provides the best tools, practices and professional support to Air Force civil engineers worldwide. The agency is composed of more than 350 subject matter experts in nearly all facets of civil engineering, civil engineer support and contract management. The agency is a repository of civil engineer knowledge, much of which can be accessed through the Web site or through specialists in the Reach-Back Center. [www.afcesa.af.mil](http://www.afcesa.af.mil)

**Air Force Command and Control & Intelligence, Surveillance and Reconnaissance Center, Langley AFB, Va.:** The Air Force executive agency that influences, integrates and improves Air Force

command and control and intelligence, surveillance and reconnaissance capabilities. Focuses on integrating the joint and coalition forces air component capability to dominate the battlespace and control air and space forces. Priorities include developing the C2 Constellation, modernizing the Air and Space Operations Center Weapons System, and engaging the joint warfighter. Air Force sponsor for the Command and Control Battlelab, the Air Force Transformation Center and the Air Force Experimentation Office, which lead the planning and execution of joint experimentation. <http://www.afc2isrc.af.mil>

**Air Force Communications Agency, Scott AFB, Ill.:** Designs and delivers all aspects of information technology systems to enable the Air Force to conduct global network-centric warfare. Leads efforts to standardize the Air Force network systems by optimizing configurations, setting and publishing standards, and procuring voice, video and other network-centric information services. Documents this in an architectural construct called the ConstellationNet — the Air Force portion of the Global Information Grid. Pursues leading edge technologies such as new airborne networking concepts and standards through various testbeds, laboratories and integration facilities. Deploys assessment and engineering teams worldwide to facilitate combined and joint network-centric and knowledge-based operations. <http://public.afca.af.mil>

**Air Force Cost Analysis Agency, Arlington, Va.:** Performs independent component cost analyses



for major space, aircraft and information system programs as required by public law and DoD policy, or those of special interest. Responsible for cost estimating and for enhancing the state-of-the-art in cost analysis. Provides guidance, analytical support and quantitative risk analyses to 11 major commands and the Air Force corporate staff on development of cost per flying-hour factors and resource requirements. Performs special studies supporting long-range planning, force structure, analysis of alternatives and life-cycle cost analyses. Log onto <https://www.my.af.mil>, click on Life: Money.

**Air Force Flight Standards Agency, Andrews**

**AFB, Md.:** Develops, standardizes, evaluates and certifies procedures, equipment and standards to support global flight operations. Lead command for management of air traffic control, airfield management and landing systems. Performs worldwide peacetime and wartime inspection of airfields, navigation systems and instrument approaches. Manages the DoD Notice to Airmen System.

**Air Force Frequency Management Agency,**

**Alexandria, Va.:** Plans, provides and preserves access to the electromagnetic spectrum for Air Force and selected DoD activities in support of national policy objectives, systems development and global operations. Develops and implements spectrum guidelines and instructions to support the Air Force mission. Coordinates actions to resolve spectrum interference incidents involving DoD, private sector, federal and international users. Instrumental in formulating and articulating U.S. position at world

radio conferences. Coordinates orbital locations and spectrum needs for DoD satellites at the international level. Provides functional management for the spectrum management career field. <http://www.affma.hq.af.mil>

**Air Force Inspection Agency, Kirtland AFB, N.M.:**

Provides senior leaders with independent and objective management reviews known as "Eagle Looks," designed to improve Air Force programs and processes. Serves as the single comprehensive inspection agency for all Air Force medical treatment facilities, and conducts compliance inspections of field operating agencies and direct reporting units with no major command oversight. Publishes the Air Force's oldest magazine, *TIG Brief*. <https://www-4afia.kirtland.af.mil>

**Air Force Legal Services Agency, Bolling AFB, Washington, D.C.:**

Administers the Air Force's civil litigation program, provides judges, counsel and other support for the Air Force's criminal justice process. Advises on military justice and civil law matters encompassing environmental, acquisition, claims, litigation, employment and patent actions, and legal assistance. Supports the Department of Justice with regard to all phases of litigation, civil or criminal, pertaining to the Air Force, and shares training responsibilities for Air Force and other DoD attorneys and paralegals.

**Air Force Logistics Management Agency, Maxwell AFB Gunter Annex, Ala.:**

Conducts a wide variety of studies to produce problem-solving solutions that

improve both combat and war-winning capabilities. Analyzes, tests, evaluates and recommends new or improved concepts, methods, systems or procedures. Makes problem-solving capabilities available to logisticians. <http://www.afhma.hq.af.mil>

**Air Force Manpower Agency, Randolph AFB, Texas:**

AFMA provides Air Force leaders at all levels the tools to identify essential manpower required for the effective and efficient accomplishment of capabilities supporting Air Force concepts of operations. The agency also determines manpower requirements, develops programming factors, manages Air Force performance management programs, assists with the execution of competitive sourcing initiatives and conducts special studies. <https://www.afma.randolph.af.mil>

**Air Force Medical Operations Agency, Bolling AFB, Washington, D.C.:**

Supports both the Air Force assistant surgeon general for operations and the Air Force surgeon general in the planning and execution of operational policies in support of the force's global capability. Coordinates and tracks worldwide Air Force Medical Service expeditionary operations working with the services, unified commands and joint staff. Creates and operates statistical tools to collect and analyze data to shape the delivery of health care. <https://kx.afms.mil/afmoa>

**Air Force Medical Support Agency, Brooks City-Base, Texas:**

Executes the Air Force surgeon general's policies and programs in support of





Air Force global capability and national security strategies. Provides expert consultative leadership for the activities of 40,000 personnel serving 2.6 million beneficiaries through 75 medical treatment facilities worldwide with a budget of \$5.3 billion. Develops strategies, plans, consultant services and requirements dealing with facilities, information systems, population health and community prevention. <http://kx.afms.mil/hqafmsa>

**Air Force National Security Emergency Preparedness Agency, Washington, D.C., and Atlanta:** Plans and coordinates Air Force participation in national security emergency preparedness programs as it relates to military support to civil authorities for natural and manmade disasters and emergencies and national special security events. Manages a cadre of emergency preparedness liaison officers who deploy nationwide to facilitate Air Force support to civilian authorities during disaster relief operations. Works with DoD, joint staff, all services, the Federal Emergency Management Agency and other federal/civilian agencies to support the national response plan as it relates to incident management. <http://www.afnsep.af.mil>

**Air Force News Agency, San Antonio, Texas:** The Air Force's lead agency for news gathering and dissemination of electronic and printed news and information products during wartime and peacetime. Manages Air Force News Service, Army and Air Force Hometown News Service, and the Air Force Broadcasting Service (Air Force-operated American Forces Radio and Television Service outlets

worldwide). Also manages Air Force Link, the official Air Force Web site, [www.af.mil](http://www.af.mil), and publishes *Airman* magazine. <http://afnews.af.mil>

**Air Force Nuclear Weapons and Counterproliferation Agency, Kirtland AFB, N.M.:** Oversees nuclear stockpile stewardship programs, including planning, development and sustainment of Air Force nuclear weapons. Provides technical analysis on counterproliferation issues. Provides technical advice to the air staff, major commands, unified commands and the office of the secretary of defense on nuclear weapons; counterchemical, biological, radiological, nuclear concerns; counterproliferation and arms control issues. <http://www.mil.afnwca.kirtland.af.mil>

**Air Force Office of Special Investigations, Andrews AFB, Md.:** Provides professional investigative service to commanders of all Air Force activities. Identifies, investigates and neutralizes criminal, terrorist and espionage threats to Air Force and DoD personnel and resources. Focuses on four priorities: detect and provide early warning of worldwide threats to the Air Force, identify and resolve crime affecting readiness or good order and discipline, combat threats to information systems and technologies, and defeat and deter fraud in acquisition of prioritized weapons systems. <http://public.afosi.amc.af.mil/>

**Air Force Pentagon Communications Agency, Washington, D.C.:** Provides secretary of defense, chairman of the Joint Chiefs of Staff, secretary of the

Air Force, chief of staff of the Air Force and related support staff command, control, communications and computer systems critical to national defense. Creates decision support tools for the National Military Command Center and senior DoD officials to evaluate events worldwide and respond to crises. Executive agent for the NMCC and executive travel communications support for the secretary of defense and chairman of the Joint Chiefs of Staff. <http://www.afpac.hq.af.mil>

**Air Force Personnel Center, Randolph AFB, Texas:** Implements personnel programs affecting active duty Air Force members and civilian employees through major commands and a worldwide network of military and civilian personnel flights. Manages some personnel matters affecting Air National Guardsmen and Air Force Reservists. Provides quality service in worldwide personnel operations with integrity, responsiveness and sensitivity to commanders, Air Force civilian and military members, families, retirees and other customers — ensuring the right number of people in the right grades and skills are available to perform the missions of unit commanders worldwide. <http://www.afpc.randolph.af.mil>

**Air Force Personnel Operations Agency, Washington, D.C.:** Designs, develops and tests personnel processes, systems and technology to deliver streamlined and improved personnel services to commanders and Airmen. Provides insight into the Air Force's investment in human capital through strategic analysis. Measures and manages the



outcome of improved service delivery and efficient investment in human capital through an effective performance management system.

**Air Force Program Executive Offices, Wright-Patterson AFB, Ohio; Hanscom AFB, Mass.; Eglin AFB, Fla.; and Washington, D.C.:** Streamlines the acquisition management structure characterized by clear, defined lines of responsibility, authority and accountability. Air Force's decision makers are directly accountable for the cost, schedule and performance of all non-space acquisition programs. There are six program executive offices: Aircraft (combining fighter and bomber programs); Command, Control and Combat Support systems; Weapons; Joint Strike Fighter; F/A-22 Raptor; and Combat and Mission Support.  
<https://www.safaq.hq.af.mil>

**Air Force Real Property Agency, Arlington, Va:** A field operating agency within the office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. Acquires, disposes and manages all Air Force-controlled real property worldwide. <http://www.afpra.hq.af.mil>

**Air Force Review Boards Agency, Andrews AFB, Md.:** Provides management of various military and civilian appellate processes for the secretary of the Air Force. Acts through the SECAF in deciding individual cases before the Personnel Council's five component boards, the Board for Correction of Military Records and the Civilian Appellate Review Office. Renders final decisions for the secretary

to correct errors or injustices in military and civilian records and ensures due process, equity and fair and impartial treatment for Air Force military and civilian force. <https://www.safmr.hq.af.mil/aspz/mrb>

**Air Force Safety Center, Kirtland AFB, N.M.:** Develops, implements, executes and evaluates Air Force aviation, ground, weapons, space and system mishap prevention, and nuclear surety programs to preserve combat readiness. Conducts research to promote safety awareness and mishap prevention. Oversees mishap investigations, evaluates corrective actions and ensures implementation. Develops and directs safety and operational risk management education. Publishes *Flying Safety* magazine, *Road & Rec* and *U.S. Air Force Weapons Journal* for mishap prevention. <http://afsafety.af.mil>

**Air Force Security Forces Center, Lackland AFB, Texas:** Organizes, trains and equips Air Force security forces worldwide. Develops force protection doctrine, programs and policies by planning and programming resources in support of nuclear and non-nuclear weapon system security, physical and information security, integrated base defense, combat arms, law enforcement, antiterrorism, resource protection and corrections. Acts as the executive agency for the military working dog program. <http://afsf.lackland.af.mil>

**Air Force Services Agency, San Antonio, Texas:** Supports headquarters, major commands, field commanders and base services leadership. Oversees worldwide operation of the Air Force fitness

program, food service, lodging, mortuary affairs, services readiness, libraries, services management information systems, child and youth programs, nonappropriated fund purchasing and construction, clubs, Tops In Blue, the Air Force sports program, golf, bowling, outdoor recreation, aero clubs, other quality-of-life programs, and personnel management and training for all Air Force nonappropriated funds employees. <http://www.afsv.af.mil>

**Air Force Technical Applications Center, Patrick AFB, Fla.:** Operates and monitors a variety of air, ground, space and seaborne sensor platforms to ensure compliance with several nuclear treaties. Operates and maintains the U.S. National Data Center. Sole DoD agency operating a global network of sensors and analytical laboratories providing technical measurements to monitor nuclear treaties. Researches and develops proliferation detection technologies for weapons of mass destruction. <http://aftac.gov>

**Air Force Weather Agency, Offutt AFB, Neb.:** Provides timely, accurate and relevant environmental situational awareness worldwide to Air Force, Army and joint warfighters, unified commands, the national intelligence community, and the secretary of defense. Fields quality weather equipment and training to weather squadrons and combat weather teams around the world. Maintains comprehensive weather databases and tailors weather products exploited by DoD field commanders and decision makers for every U.S. military operation, contingency mission and humanitarian relief effort. <http://afweather.afwa.af.mil>

